



# Corporate Presentation

2024





FCC Group

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Over  
**125 years**  
of experience



**Leader** in environment  
water and infrastructure



Over  
**71,000**  
employees



Operations in over **25 countries**,  
49% of revenue from international markets



High income  
**stability**



**Integrated**  
service offering

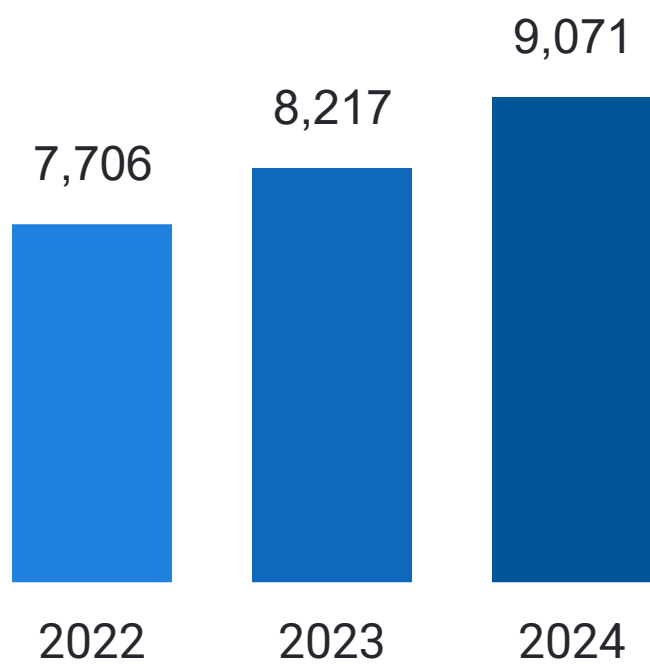


**€9,071 M** in revenue  
**€1,435 M** EBITDA in 2024

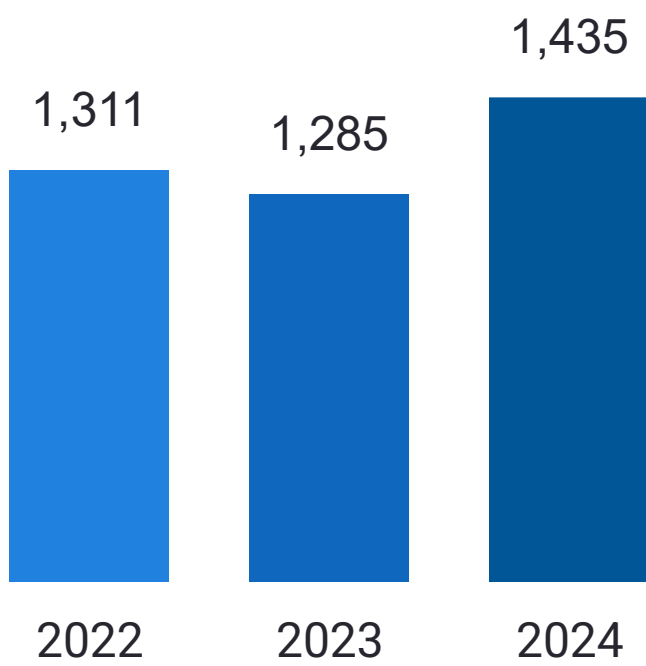


Key figures 2024

Turnover  
In € M



EBITDA  
In € M



Portfolio

€43,044 M

as of 31 December 2024

People

+71,000



FCC Group

Environment

Water

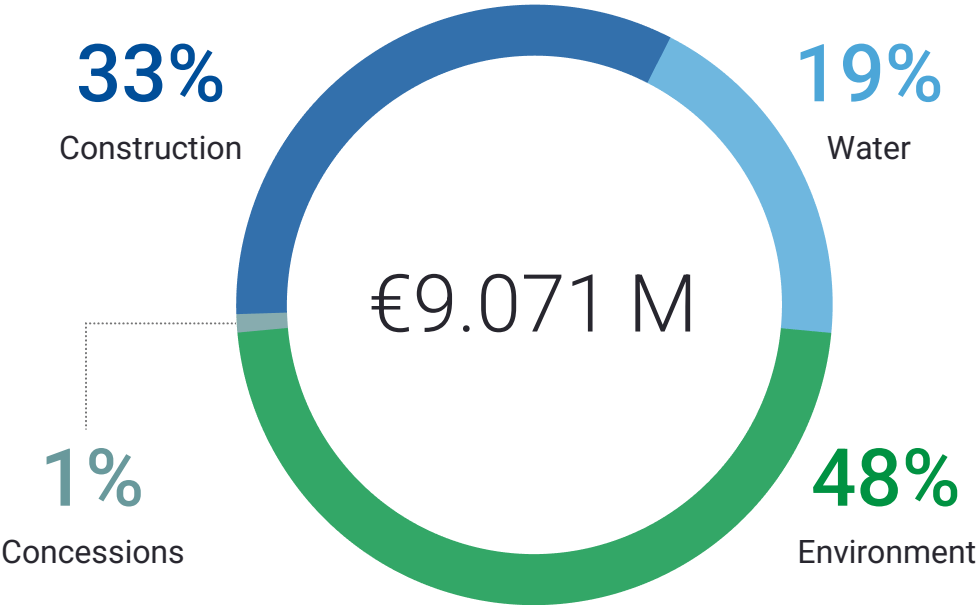
Construction

Concessions



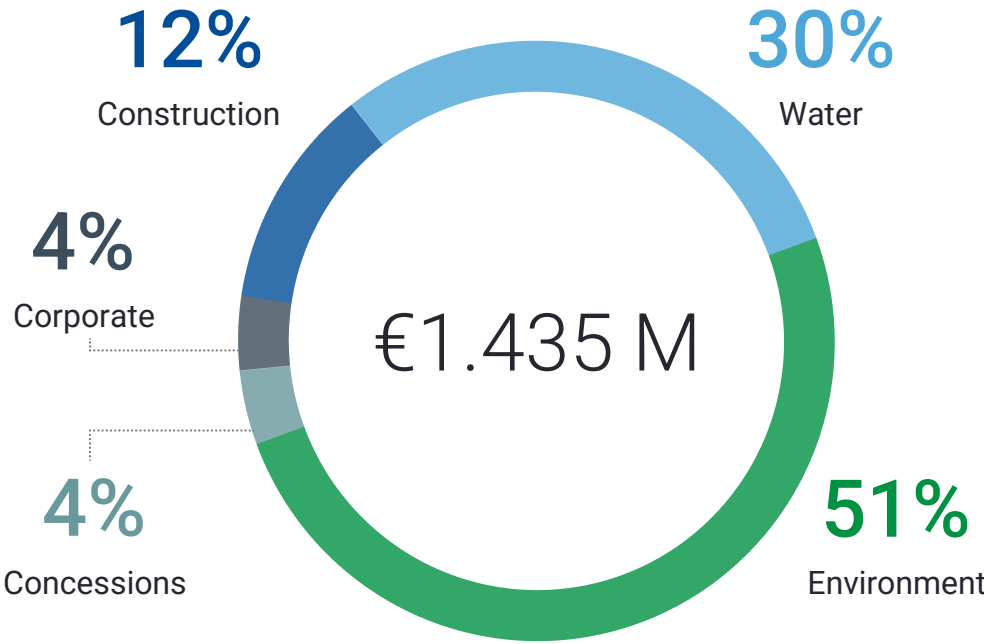


Diversified business model



Revenue per Business Area 2024

Environment	€4.346 M
Water	€1.675 M
Construction	€2.991 M
Concessions	€78 M
Corporate	(€19 M)



EBITDA per Business Area 2024

Environment	€732 M
Water	€425 M
Construction	€170 M
Concessions	€55 M
Corporate	€53 M



## Diversified business model

FCC Group

Environment

Water

Construction

Concessions

### Environment

- Waste collection
- Street cleaning
- Urban waste treatment and recycling
- Conservation of green areas
- Maintenance of sewer networks
- Comprehensive cleaning and maintenance of buildings and facilities
- Industrial waste treatment and recycling
- Soil contamination recovery

### Construction

- Civil engineering
- Railway works
- Industrial building
- Concessions
- Infrastructure maintenance
- Construction prefabricates
- Corporate image

### Water

- Municipal concessions for the management of the public water cycle service
- Infrastructure concessions in BOT model contracts
- O&M services
- EPC models

### Concessions

- Road infrastructure
- Urban transport
- Social infrastructure
- Other infrastructure





Diversified business model

FCC Group

Environment

Water

Construction

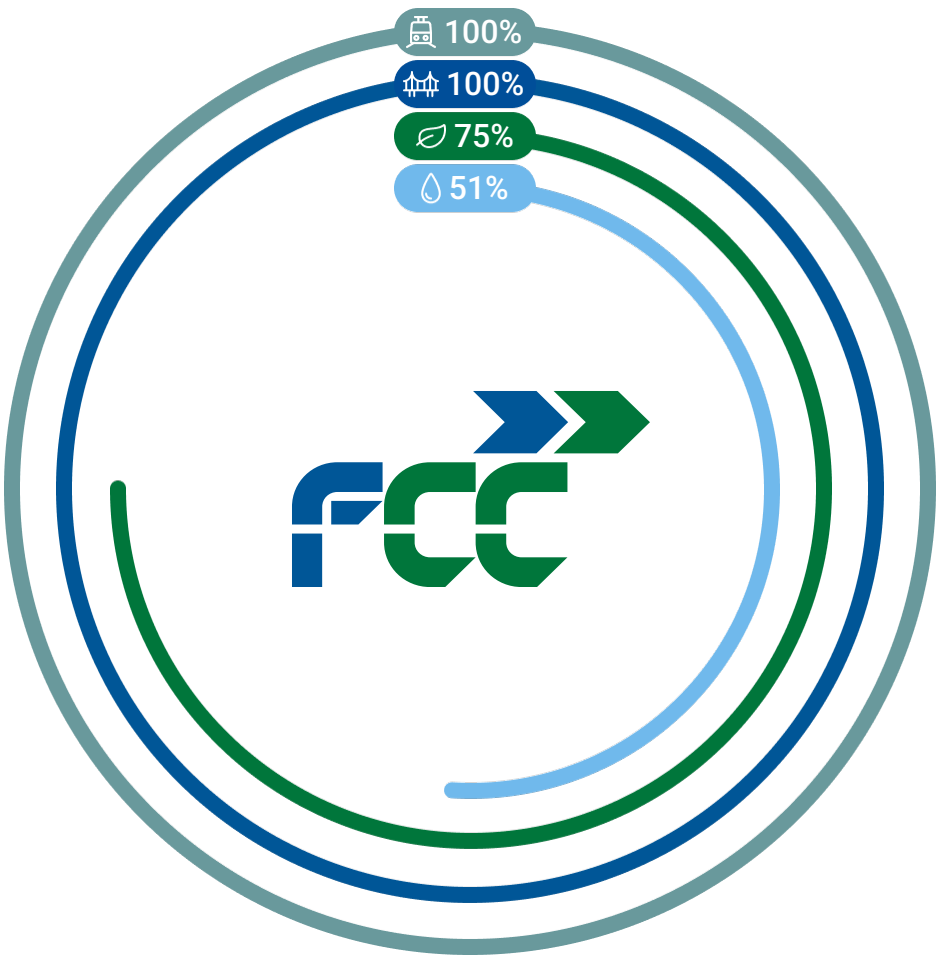
Concessions

FCC Environmental Services Holding

FCC Medio Ambiente (Spain)	100%
FCC Ámbito	100%
FCC Environment France	100%
FCC Meio Ambiente Portugal	100%
FCC Environment UK	100%
FCC Environment CEE	100%
FCC Environmental Services USA	100%

Concessions

FCC Concessions	100%
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Aqualia

Aqualia Intech	100 %
Aqualia Colombia	100 %
Aqualia Czech (Rep. Checa)	100 %
Aqualia France	100 %
Aqualia Georgia	100 %
Aqualia Mexico	100 %
Aqualia Portugal	100 %
Aqualia USA	100 %

Construction

FCC Construcción	100 %
FCC Industrial	100 %
Matinsa	100 %
Prefabricados Delta	100 %
Megaplás	100 %







International presence



FCC Group

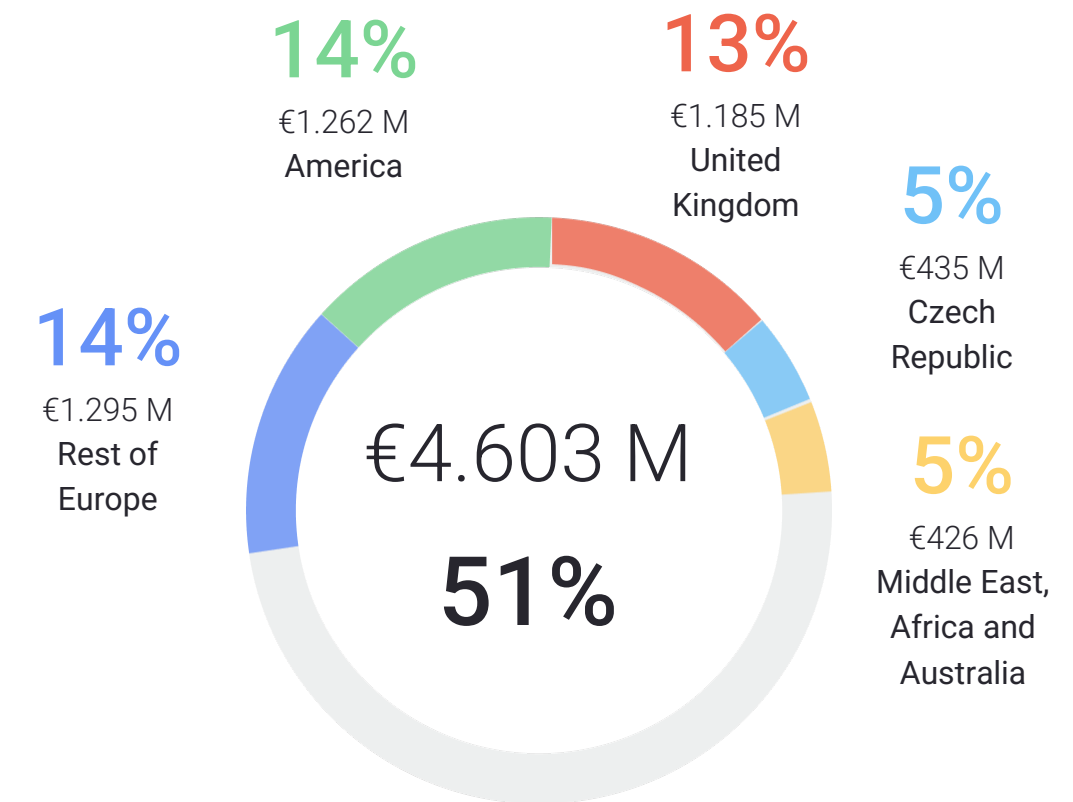
Environment

Water

Construction

Concessions

International revenues 2024



International portfolio

€25.635 M

60% of the total, as of 31 December 2024



## Integrated offering

### Advanced technology

Proprietary technology for waste collection and street cleaning

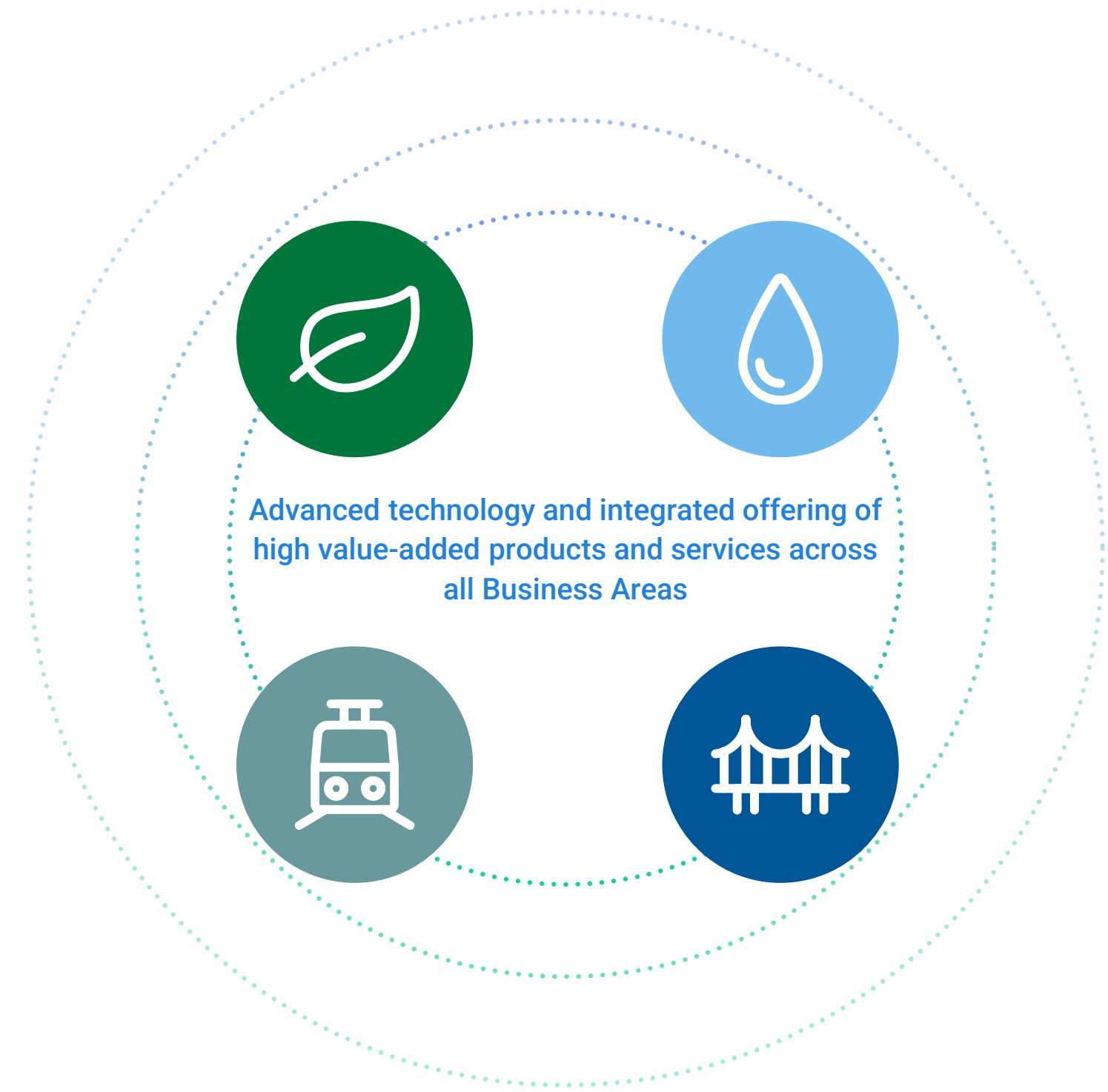
Leadership in recycling systems and energy recovery from waste

Experts in providing solutions across all phases of the comprehensive water cycle for all uses: residential, agricultural, and industrial, and for all needs of public and private entities and organizations

Specialists in technically complex bridges and ports

Innovative processes for high-speed lines, metro, and tunnels

Specialists in turnkey projects in the industrial sector



Our leadership position strengthens our ability to capitalize on the demand for our activities.

Environment		Positive long-term outlook due to regulatory developments and environmental considerations. The EU Waste Framework Directive requires member states to recycle at least 55% of their municipal solid waste by 2025 and 65% by 2035, while reducing landfill to 10% by 2035.
		New opportunities arising from the planned reforms in Spain regarding recycling and composting in 2023.
		Organic potential for international expansion, particularly in America, the UK, and some Central European countries.
Water		Positive long-term outlook due to regulatory developments, environmental considerations, and the gap in water infrastructure.
		Growth and international expansion to meet global needs for clean water and sanitation for all, supported by the right human resources and technology.
Construction		Growth potential in Europe and selectively in MENA and America.
		The ongoing infrastructure gap in selected markets provides additional advantages.
Concessions		Growth potential in Spain linked to clean energy, efficiency, and related facilities.
		Selective expansion supported by the demand for public-private collaboration in new transport infrastructure and facilities projects.
		Predominant geographical positioning in the established jurisdictions where the Group operates.



Value Creation

FCC Group

Environment

Water

Construction

Concessions

Experience

Over 125 years of creating value for citizens



Internationalization

Present in more than **25 countries**



Professionalism

More than **71,000 professionals** specialized in various fields



Quality

Certified quality management systems according to **UNE-EN ISO 9001** in all business areas



Safety and Health

Certified occupational risk management systems according to **ISO 45001** in all business areas



Local Development

**Over €5.2 M** allocated to sponsorships and contributions to non-profit entities, foundations, and sector associations



Environmental Care

**Over €100.5 M** allocated to environmental risk prevention. Certified environmental management systems according to UNE-EN ISO 14001 in all business areas

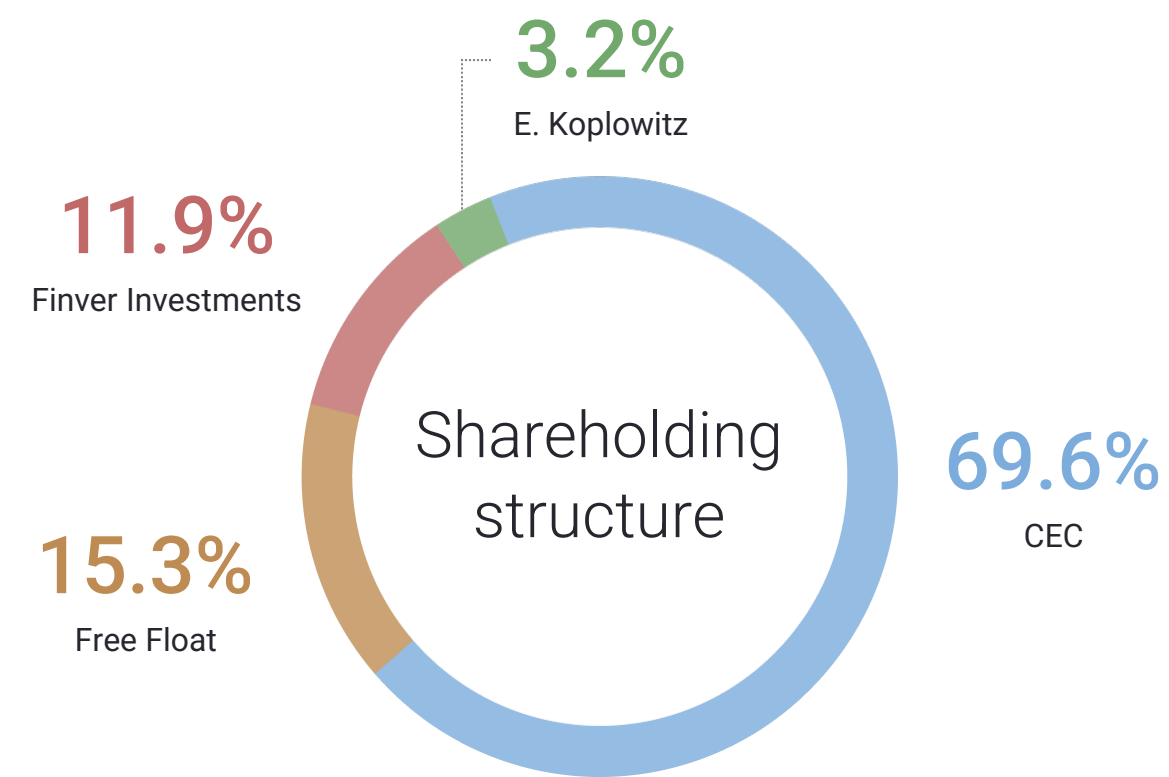


Innovation and technological capability

Over **€13.5 M** in R&D and advancements to optimize efficiency, tackle digital challenges, and promote sustainable practical solutions



Corporate Governance Structure



Composition of the Council

11 members

- 8 Dominical Directors
- 2 Independent Members
- 1 Executive Director

Audit and Remuneration Board Commissions

- Chaired by independent members
- Majority of independent members



Management Team



**Esther Alcocer Koplowitz**  
Chairwoman of FCC

**Pablo Colio Abril**  
CEO

Business Areas

**Íñigo Sanz Pérez**  
Environment

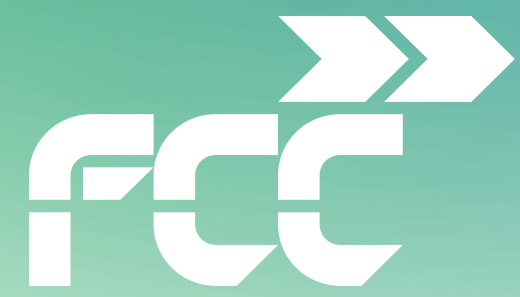
**Santiago Lafuente Pérez-Lucas**  
Water

**Pablo Colio Abril**  
Construction





**Ramón Gómez Andrío**  
Concessions







# Business Areas

 Environment		 Water		 Construction		 Concessions	
Activities	16	Activities	43	Activities	79	Activities	121
Figures	17	Figures	44	Figures	80	Figures	122
Key figures	18	Key figures	45	Key figures	81	Key figures	123
International Presence	19	International Presence	46	International Presence	82	International Presence	124
Main References	20	Main References	47	Main References	83	International PPP Infrastructures	125
						Main References	126





Activities



## Concessions

- Road infrastructures
- Urban transport
- Social infrastructures\*  
Includes sanitary facilities and public buildings
- Other infrastructures





Figures



Leaders  
in urban transport  
concessions



Present in **5 countries**



**More than 100  
million** people use  
our concessions



**Specialised in**  
sustainable mobility  
infrastructure



We are part of the **FCC  
Group**, an international  
leader in infrastructure



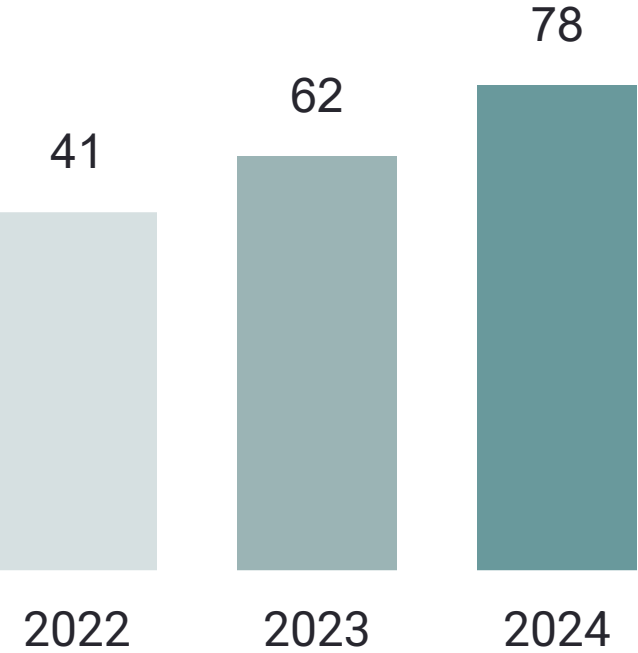
Present in **social**  
infrastructure



Key Figures 2024

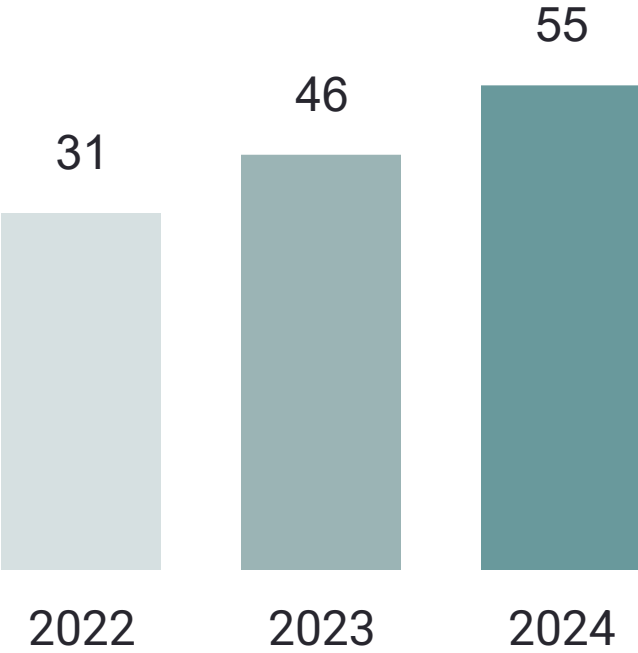
Revenue

In € million



EBITDA

In € million



Portfolio of Concessions

14 concession companies  
3 operators

People

171



FCC Group

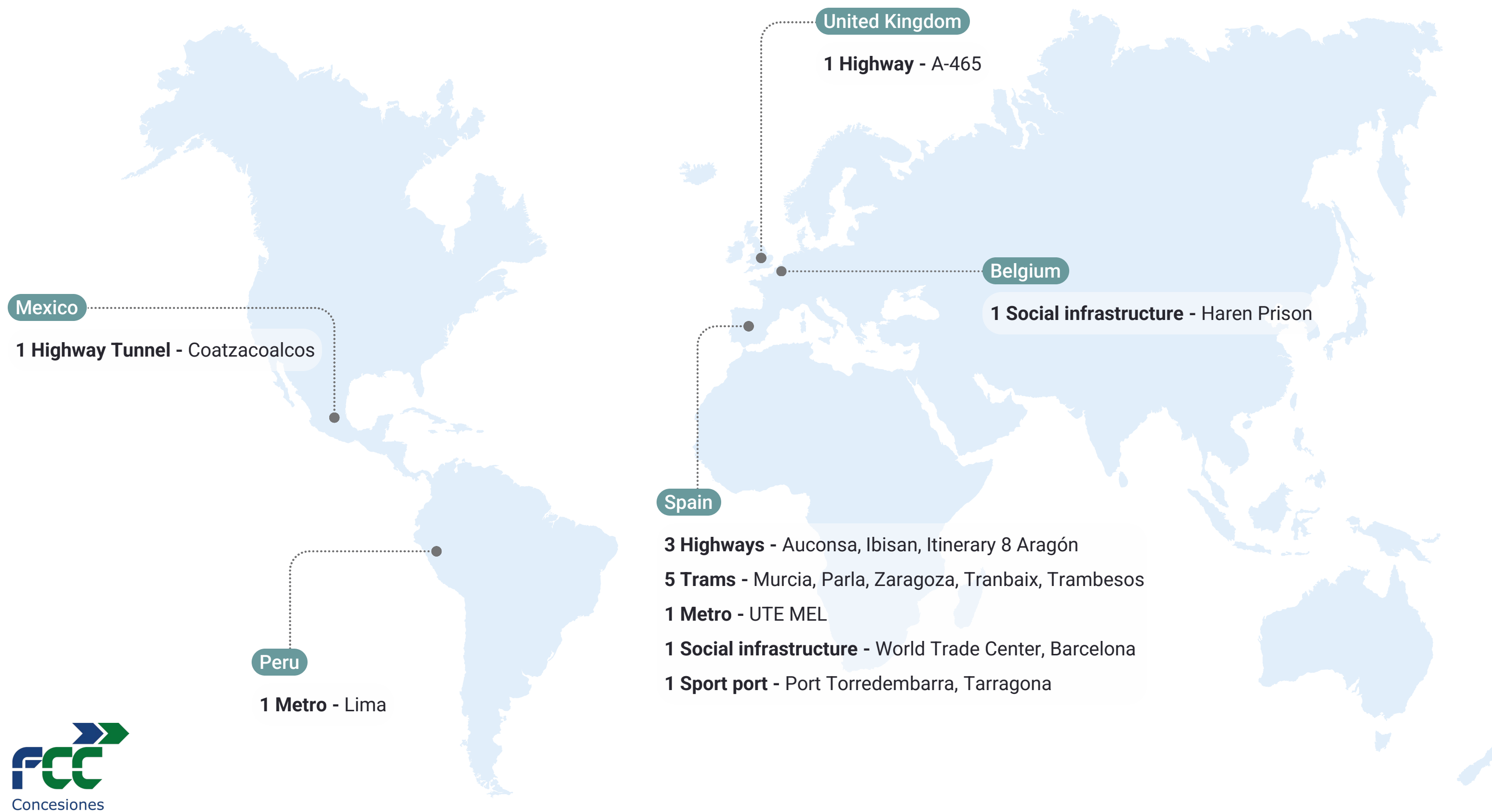
Environment

Water

Construction

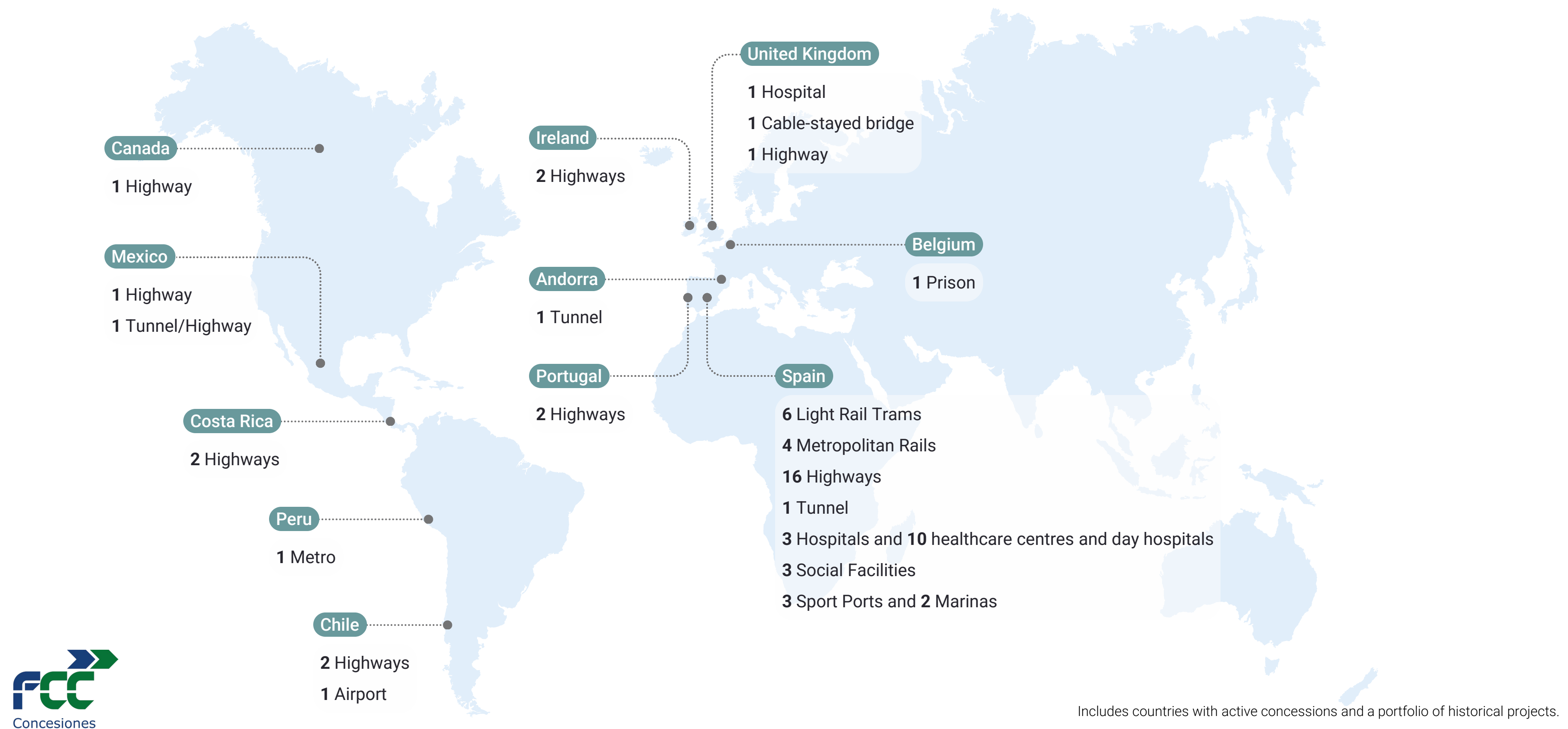
Concessions

## International presence





## Global Infrastructure PPP Projects

























Murcia Tram, Spain





Main references

FCC Group

Environment

Water

Construction

Concessions





Main references

FCC Group

Environment

Water

Construction

Concessions

Trambaix, Spain





Trambessos, Spain





Main references

Zaragoza Tram, Spain



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Environment

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Construction

Concessions



## Main references

Haren Prison, Belgium









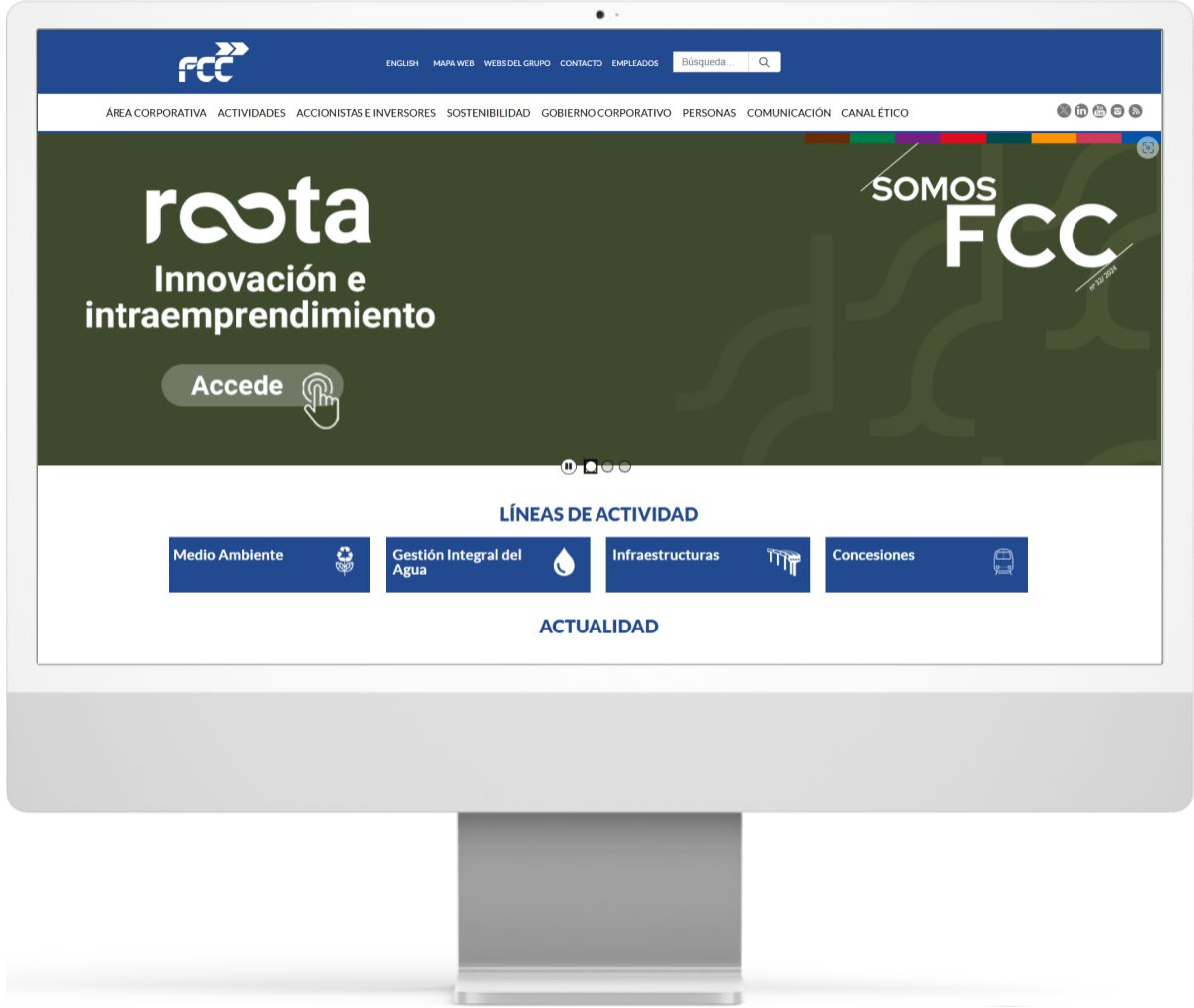
## Main references

Marina Port Torredembarra, Spain





Websites



FCC Group

Environment

Water

Construction

Concessions

FCC Group



 [fcc.es](https://fcc.es)



Water



 [aqualia.com](https://aqualia.com)



Construction



 [fccco.com](https://fccco.com)



 [fccindustrial.com](https://fccindustrial.com)



Concessions



 [fccconcesiones.com](https://fccconcesiones.com)



Environment



 [fccma.com](https://fccma.com)



 [fccambito.es](https://fccambito.es)



 [fcc-group.eu](https://fcc-group.eu)



 [fccenvironment.co.uk](https://fccenvironment.co.uk)



 [fccenvironmental.com](https://fccenvironmental.com)



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